

Registration No.: 200301007533 (609953-K)
(Incorporated in Malaysia)
SECOND QUARTER ENDED 30 SEPTEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME

	INDIVIDUAL QUARTER			CUMULATIVE QUARTER			
	2025 CURRENT QUARTER	2024 PRECEDING YEAR CORRESPONDING QUARTER	Changes	2025 CURRENT YEAR TO DATE	2024 PRECEDING YEAR CORRESPONDING PERIOD	Changes	
-	30/09/2025 RM'000	30/09/2024 RM'000	%	30/09/2025 RM'000	30/09/2024 RM'000	%	
REVENUE	981	2,946	-67%	2,929	5,234	-44%	
Operating expenses	(2,751)	(2,747)	0%	(6,000)	(5,890)	2%	
Other income	123	143	-14%	1,266	368	244%	
Interest income	15	18	-17%	30	36	-17%	
Interest expense	(49)	(117)	-58%	(100)	(245)	-59%	
Fair value adjustment on other investment	2,861	(1,080)	-365%	(3,673)	(4,444)	-17%	
Share of associate result	(62)	41	-251%	327	41	698%	
Profit/(Loss) before tax	137	(3,742)	-104%	(8,150)	(10,134)	-20%	
Taxation	-	-	-	-	-	-	
Profit/(Loss) after taxation	137	(3,742)	-104%	(8,150)	(10,134)	-20%	
Profit/(Loss) attributable to: Equity holders of the company Non-controlling interest	511 (374)	(3,610) (132)	-114% 183%	(7,869) (281)	(9,862) (272)	-20% 3%	
Profit/(Loss) after taxation	137	(3,742)	-104%	(8,150)	(10,134)	-20%	
Weighted average number of shares in issue ('000) Profit/(Loss) per share (sen) - basic	122,602 0.42	3,678,221 (0.10)		122,602 (6.42)	3,678,221 (0.27)		

The Unaudited Condensed Consolidated Statement of Profit and Loss and Other Comprehensive Income should be read in conjunction with the Audited Financial Statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to this interim financial statements.



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(Incorporated in Malaysia)
SECOND QUARTER ENDED 30 SEPTEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT C	F FINANCIAL POSITION	
	AS AT END OF	AS AT PRECEDING
	CURRENT	FINANCIAL
	QUARTER	YEAR ENDED
	30/9/2025	31/3/2025
	(Unaudited)	(Audited)
ASSETS	RM'000	RM'000
Non-current Assets		
Property, Plant and Equipment	29,751	31,574
Right of use assets	1,597	1,778
Investment properties	25,955	25,955
Development Expenditure	6,084	7,000
Investment in Associate	11,479	11,152
Other investment	16,556	20,230
	91,422	97,689
Current Assets		
Inventories	-	-
Trade and other receivables	4,275	7,889
Tax recoverable	154	189
Fixed deposits with licensed banks	2,899	2,879
Cash and bank balances	1,048	1,698
	8,376	12,655
TOTAL ASSETS	99,798	110,344
EQUITY AND LIABILITIES		
Capital and Reserves		
Issued capital	97,399	193,399
Accumulated loss	(17,232)	(105,363)
	80,167	88,036
Non-controlling interest	(5,515)	(5,234)
Total Equity	74,652	82,802
Non-current Liabilities		
Deferred tax liabilities	597	597
Contract liabilities	577	207
Lease liabilities	1,393	1,533
Zeace MacMiles	1,990	2,337
Command Linkillidian	·	·
Current Liabilities Trade and other payables	10.770	21 570
Trade and other payables Bank overdrafts	19,778 1,997	21,578 1,993
Contract liabilities	1,080	1,094
Lease Liabilities	301	540
Hease magnitues	23,156	25,205
Total Liabilities	25,146	27,542
		·
TOTAL EQUITY AND LIABILITIES	99,798	110,344

Net assets per share attributable to ordinary equity holders of the parent (RM)

0.0218 0.0239

The Unaudited Condensed Consolidated Statement of Financial Position should be read in conjuction with the Audited Financial Statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to this interim financial statements.



KEY ALLIANCE GROUP BERHAD (609953-K)

Registration No.: 200301007533 (609953-K) (Incorporated in Malaysia) SECOND QUARTER ENDED 30 SEPTEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Issued Capital RM'000	Warrant Reserve RM'000	Accumulated Loss RM'000	Non - Controlling Interest RM'000	Total RM'000
Balance as of 1 April 2025	193,399	-	(105,363)	(5,234)	82,802
Total comprehensive loss for the period Share capital reduction	- (96,000)	-	(7,869) 96,000	(281)	(8,150) -
Balance as of 30 September 2025	97,399	-	(17,232)	(5,515)	74,652

	Issued Capital RM'000	Warrant Reserve RM'000	Accumulated Loss RM'000	Non - Controlling Interest RM'000	Total RM'000
Balance as of 1 April 2024	193,399	-	(91,190)	(4,115)	98,094
Total comprehensive loss for the period Arising from increase of stakes in subsidiary		-	(9,279) 51	(130) (51)	(9,409) -
Balance as of 30 September 2024	193,399	-	(100,418)	(4,296)	88,685

The Unaudited Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Audited Financial Statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to this interim financial statements.



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SECOND QUARTER ENDED 30 SEPTEMBER 2025

UNAUDITED CONDENSED CONSOLIDATED S	STATEMENT OF CASH FLOW	
	6-MONTHS ENDED 30/09/2025 (Unaudited) RM'000	12-MONTHS ENDED 31/03/2025 (Audited) RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Loss before tax	(8,150)	(14,356)
Adjustment for: Non-cash items	99,865	8,461
Non-operating items	100	433
Operating profit/(loss) before working capital changes	91,815	(5,462)
Net changes in current assets	5,274	(2,269)
Net changes in current liabilities	(1,259)	4,883
Cash generated from/(used in) operations	95,830	(2,848)
Interest received Interest paid	30 (129)	63
Net tax received/(paid)	35	(164)
Net cash generated from/(used in) operating activities	95,766	(2,949)
CASH FLOWS FOR INVESTING ACTIVITIES		
Investment in other investment	-	(2)
Withdrawal / (Pledged) of fixed deposit	23	1,896
Proceeds from disposal of plant and equipment	-	20
Proceeds from disposal of right of use assets Proceeds from disposal of other financial assets	-	152 202
Proceeds from disposal of other financial assets Proceeds from disposal of subsidiary	-	(207)
Purchase of intangible assets	-	(1,000)
Purchase of property, plant and equipment	(21)	(150)
Interest income	-	2
Net cash generated from investing activities	2	913
CASH FLOWS FOR FINANCING ACTIVITIES		
Repayment of lease liabilities	(379)	(455)
Interest paid Capital reduction	(96,000)	(207)
Net cash used in financing activities	(96,379)	(662)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(611)	(2,698)
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	(295)	2,403
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	(906)	(295)
	· · ·	· · ·
CASH AND CASH EQUIVALENTS COMPRISE OF:		
Fixed deposits with licensed bank	2,899	2,879
Cash and bank balances Bank overdrafts	1,048 (1,997)	1,698 (1,993)
Bain Over araid		
Less Providence de la decid	1,950	2,584
Less : Fixed deposits pledged	(2,856)	(2,879)
	(906)	(295)

The unaudited Condensed Consolidated Statement of Cash Flow should be read in conjunction with the Audited Financial Statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to this interim financial statements.



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Notes to the Interim Financial Report

For the fourth quarter ended 30 September 2025

A. EXPLANATORY NOTES

A1. Basis of Preparation

The condensed consolidated interim financial statements are unaudited and have been prepared in accordance with the Malaysia Financial Reporting Standards ("MFRSs") 134 – *Interim Financial Reporting* and Rule 9.22 of the ACE Marketing Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities").

The interim financial statements should be read in conjunction with the Group's audited financial statements for the financial year ended 31 March 2025.

The significant accounting policies adopted by the Group are consistent with those adopted in the audited financial statements for the financial year ended 31 March 2025.

The explanatory notes provide an explanation of events and transactions that are significant for an understanding of the changes in the financial position and performance of the Group since the year ended 31 March 2025.

A2. Auditors' Report

The auditors' report for the Group's annual financial statements for the financial year ended 31 March 2025 was not subject to any qualification.

A3. Seasonal or Cyclical Factors

The Group does not experience any significant seasonal or cyclical sales cycle. However, there may be fluctuations between the quarters due to the nature of the Group's integration businesses which are secured on a project by project basis.

A4. Unusual Items

During the financial quarter under review, there were no unusual items affecting assets, liabilities, equity, net income or cash flows of the Group.

A5. Material Changes in Estimates

There were no changes in the estimate of amounts reported in the prior quarter or financial year which have material effect on the current quarter results.



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A6. Changes in Debts and Equity Securities

There were no issuance and repayment of debt and equity securities, share buy-backs, share cancellation, shares held as treasury shares and resale of treasury shares during the current quarter under review.

A7. Dividend

No dividend has been declared or paid during the current financial year-to-date under review.

A8. Segmental Reporting

The Group's business is wholly conducted in Malaysia and therefore there's no geographical segment. The Group's reportable segments were identified as follows:

- Cloud and IT Services Provision of cloud and disaster recovery services
- Trading of Kitchen Appliances, IT and office automation and medical equipment— Provision of distributing and reselling of kitchen appliances, IT-related product and office automation and services

Other non-reportable comprise operations related to investment holding and other services.

Business Segments Current quarter ended 30 September 2025	Cloud and IT Services RM'000	Trading RM'000	Construction and renovation RM'000	Others RM'000	Elimination RM'000	Group RM'000
Revenue	1,670			45	(45)	1,670
Segment results Interest expenses Interest income Share associate of result Loss before tax	(1,281)	(936)	-	2,351	99	233 (49) 15 (62) 137
Taxation Loss after tax					-	137
Segment assets	32,358	20,263	<u> </u>	90,172	(42,996)	99,797



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For the fourth quarter ended 30 September 2025

A8. Segmental Reporting (Cont'd)

	Cloud and IT		Construction and			
Business Segments	Services	Trading	renovation	Others	Elimination	Group
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Current quarter ended 30 September 2024						
Revenue _	1,681	661	609	81	(87)	2,945
Segment results	(1,143)	(409)	(7,216)	(1,849)	6,932	(3,685)
Interest expenses						(116)
Interest income						18
Share associate of result						41.00
Loss before tax						(3,742)
Taxation						
Loss after tax						(3,742)
Segment assets	38,390	22,260	4,095	108,678	(53,504)	119,919

A9. Valuation of Property, Plant and Equipment

The valuation of property, plant and equipment were brought forward without any amendments from the preceding annual financial statements.

A10. Subsequent Events

There were no material events subsequent to the end of the current quarter that have not been reflected in the financial statement for this current financial quarter under review.

A11. Changes in the Composition of the Group

There were no material changes to the composition of the Group for the current quarter under review.

A12. Changes in Contingent Assets and Contingent Liabilities

There was no material contingent assets or contingent liabilities for the current quarter under review.

A13. Capital Commitments

There were no material capital commitments for the purchase of property, plant and equipment incurred or known to be incurred for in the current quarter under review.



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For the fourth quarter ended 30 September 2025

Notes to the Interim Financial Report

B. ADDITIONAL INFORMATION REQUIRED BY BURSA MALAYSIA SECURITIES BERHAD'S LISTING REQUIREMENTS

B1. Review of Performance

The Group recorded revenue of RM1.67 million, 43.29% lower than RM2.95 million recorded in the corresponding quarter last year. This is due to the lower revenue contributed by all the segments.

The Group recorded a net profit after taxation of RM0.1 million as compared to last year's corresponding quarter's loss after taxation of RM3.74 million. This is mainly due to the decrease in operation costs.

The performance of the respective business segments for the quarter ended 30 September 2025 as compared to the last year corresponding quarter is analysed as follows:-

1) Cloud and IT Services

The cloud and IT services segment recorded revenue of RM1.67 million for the current financial quarter ended 30 September 2025 compared to RM1.68 million recorded in the last year corresponding quarter. The cloud and IT services segment recorded loss before taxation of RM1.28 million compared to loss before taxation of RM1.14 million in the last year corresponding quarter.

2) Trading

The trading segment recorded nil revenue for the current financial quarter ended 30 September 2025 compared to RM0.66 million in the last year corresponding quarter. The trading segment recorded loss before taxation of RM0.94 million as compared to loss before taxation of RM0.41 million in the last year corresponding quarter.



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B2. Future Prospect

The Board is of the view that more companies and enterprises are recognising the critical importance of cloud technologies and Big Data analytics. Looking ahead, the Group plans to strategically focus its resources on the Cloud and IT segment to fully leverage the growing demand for digitization and data-driven decision-making.

As industries continue to undergo digital transformation, the Group is well-positioned to capture a significant portion of the expanding market for cloud-based solutions and Big Data services. The integration of Big Data capabilities will enable the Group to offer enhanced analytics, predictive insights, and scalable data infrastructure to clients across various sectors.

In addition to driving growth through its cloud and Big Data offerings, the Group remains committed to actively monitoring market trends. This vigilance allows the Group to adapt its strategies in response to changing conditions, minimizing risks such as shifts in client needs while simultaneously identifying and capitalising on emerging opportunities.

In the past three years, the Group faced challenging periods brought on by Covid-19. The unprecedented fallout of this pandemic caused the Group to pivot to numerous industries including E-Commerce, Medical Trading, and Consumer Goods Trading.

As the economy streamlines and consolidates, market behavioural patterns have emerged that the Group has responded to by restructuring and reorganising its focus.

The current global emphasis on Artificial Intelligence and Big Data will continue to drive demand for IT services, cloud platforms, and data centre solutions. The Group's challenge now is to ensure it remains at the forefront of technology adoption, offering integrated solutions that combine cloud infrastructure with advanced data analytics.

B3. Changes in Profit/Loss before Taxation against Immediate Preceding Quarter

For the current quarter under review, the Group's revenue was RM1.67 million which is lower by RM0.28 million as compared to immediate preceding quarter revenue of RM1.95 million.

The current quarter recorded profit after tax of RM0.14 million as compared to the loss after tax of RM8.29 million for the immediate preceding quarter. This is in line with the decrease in revenue and the fair value gain on other investments during the quarter amounting to 9.40 million as compared to fair value loss on other investments amounting to RM6.53 million in the immediate preceding quarter.

The performance of the respective business segments for the quarter ended 30 September 2025 as compared to the immediate preceding corresponding quarter is analysed as follows:-



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B3. Changes in Profit/Loss before Taxation against Immediate Preceding Quarter (Cont'd)

1) Cloud Services

The cloud services recorded revenue of RM1.67 million during the current financial quarter ended 30 September 2025 as compared to the RM1.61 million in the immediate preceding corresponding quarter. This segment recorded a loss after taxation of RM1.32 million in the current quarter under review as compared to immediate preceding corresponding quarter loss after taxation of RM1.53 million.

B3. Changes in Profit/Loss before Taxation against Immediate Preceding Quarter (Cont'd)

2) Trading

The trading segment recorded nil revenue in the current financial quarter ended 30 September 2025 as compared to immediate preceding corresponding quarter revenue of RM0.38 million. This segment recorded a loss after taxation of RM0.95 million in the current quarter under review as compared to immediate preceding corresponding quarter loss after taxation of RM0.17 million.

B4. Profit Forecast

- (a) No profit forecast was announced hence there was no comparison made with the actual results.
- (b) There is no shortfall in profit guarantee as the Group did not provide any profit guarantee.

B5. Taxation

	6-months ended 30/09/2025 RM'000	12-months ended 31/03/2025 Audited RM'000
Income tax		
Current year provisionUnder provision in previous year	-	-
Deferred taxation	<u> </u>	(100)
Total	-	(100)

Income tax is calculated at the Malaysian statutory tax rate of 24% (2025:24%) of the estimated assessable profit for the year.



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B6. Profit on sale of Unquoted Investments and/or Properties

There was no disposal of unquoted investments and/or properties for the current quarter and financial year-to-date under review.

B7. Purchase and Disposal of Quoted Securities

(a) The details of the investment in quoted shares as at 30 September 2026 are as below:

	As at 30 September 2025
	RM'000
At cost	71,333
At book value	16,556

B8. Corporate Proposals

There was no corporate proposal announced for the quarter under review.

B9. Group Borrowings

As at 30 September 2025	Short-term RM'000	Long-term RM'000	Total RM'000
Secured			
Other lease liabilities	301	1,393	1,694
Bank overdraft	1,997		1,997
Total	2,298	1,393	3,691
As at 31 March 2025 Secured	Short-term RM'000	Long-term RM'000	Total RM'000
Secured	RM'000	RM'000	RM'000
		0	

B10. Off Balance Sheet Financial Instruments

The Group does not have any off-balance sheet financial instruments as at the date of this quarterly report.



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B11. Material Litigation

There was no material litigation pending as at the date of this report.

B12. Dividend

No dividend has been declared or paid during the current quarter and the financial year-to-date under review.

B13. Profit/(Loss) Before Tax

Profit/(Loss) for the period is arrived after charging/(crediting) the following:

	Quarter	Ended	Cumulative Y End	
	30/09/2025 RM'000	30/09/2024 RM'000	30/092025 RM'000	30/09/2024 RM'000
Depreciation & amortization	274	375	395	745
Fair value adjustment on other investment / quoted shares	(2,860)	1,080	3,674	4,444
Interest expenses	48	117	100	245
Allowance/(Reversal) for expected credit losses and impairment losses of trade and other receivables	6	82	130	90
(Reversal)/Allowance for impairment loss on inventories	-	(75)	-	(92)
Reversal of impairment loss on plant and machinery and rights of used assets	-	(36)	-	(36)
Bad debts written back	-	-	-	(2)
Interest income	(15)	(18)	(30)	(36)
Rental income	(119)		(263)	-
Dividend received	-	-	(1,000)	-



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Notes to the Interim Financial Report

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B14. Status of utilisation of proceeds

Rights issue

On 20 November 2020, the Rights Issue with Warrants has been completed with the listing of Rights Shares and Warrants on the ACE Market of Bursa Malaysia Securities Berhad. As at 30 September 2025, the status of the utilisation of the proceeds raised is as follow:

Purpose	Proposed Utilisation RM'000	Variation RM'000	Revised Utilisation of Proceeds RM'000	Revised Actual Utilisation RM'000	Intended Timeframe for Utilisation
Business expansion	20.005	1.200	20.202	(20, 202)	TT':1: 10 .1 0
 Purchase of Covid-19 RT PCR Test Kit, and other in vitro diagnostic devices and/or medical equipment/devices 	28,995	1,388	30,383	(30,383)	Within 12 months from completion
- Staff related costs	1,000	-	1,000	(722)	Within 12 months from completion
- Marketing & Advertising costs	5,000	(2,400)	2,600	(286)	Within 12 months from completion
Repayment of bank borrowings	9,600	-	9,600	(9,600)	Within 6 months from completion
Working capital	3,810	1,012	4,822	(4,822)	Within 12 months from completion
Estimated expenses for the Corporate Exercises	700	-	700	(700)	Upon completion



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B14. Status of utilisation of proceeds (Cont'd)

Private Placement I

On 23 December 2021, the Private Placement I has been completed with the listing of 510,861,906 placement shares on the ACE Market of Bursa Malaysia Securites Berhad. As at 30 June 2025, the status of the utilisation of the proceeds raised is as follow:

Purpose	Proposed Utilisation RM'000	Actual Utilisation RM'000	Intended Timeframe for Utilisation
Development of an electronic- commerce marketplace/platform for medical equipment, devices and related products	6,787	(5,150)	Within 12 months from completion
Estimated expenses	110	(92)	Upon completion

Private Placement II

On 13 April 2022, the Private Placement II has been completed with the listing of 613,000,000 placement shares on the ACE Market of Bursa Malaysia Securites Berhad. As at 30 June 2025, the status of the utilisation of the proceeds raised is as follow:

	Proposed	Actual	Intended
Purpose	Utilisation	Utilisation	Timeframe for
	RM'000	RM'000	Utilisation
Data centre maintenance and upgrade	2,070	(2,070)	Within 12 months from completion
Software development / expansion for agricultural cloud-based business	1,274	(839)	Within 12 months from completion
Working capital	1,589	(1,402)	Within 18 months from completion
Estimated expenses in relation to the proposals	400	(400)	Upon completion



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B15. Earnings per Share

Basic

The earnings per share for the current quarter and cumulative quarter year-to-date are computed as follows:

	Quarter Ended		Year-To-Date Ended	
	30/09/2025	30/09/2024	30/09/2025	30/09/2024
Net profit/(loss) for the period attributable to ordinary equity holders of the Company (RM'000)	511	(3,610)	(7,869)	(9,279)
Weighted average number of ordinary shares in issue ('000)	122,602	3,678,221	122,602	3,678,221
Profit/(Loss) per share (sen)	0.42	(0.10)	(6.42)	(0.25)